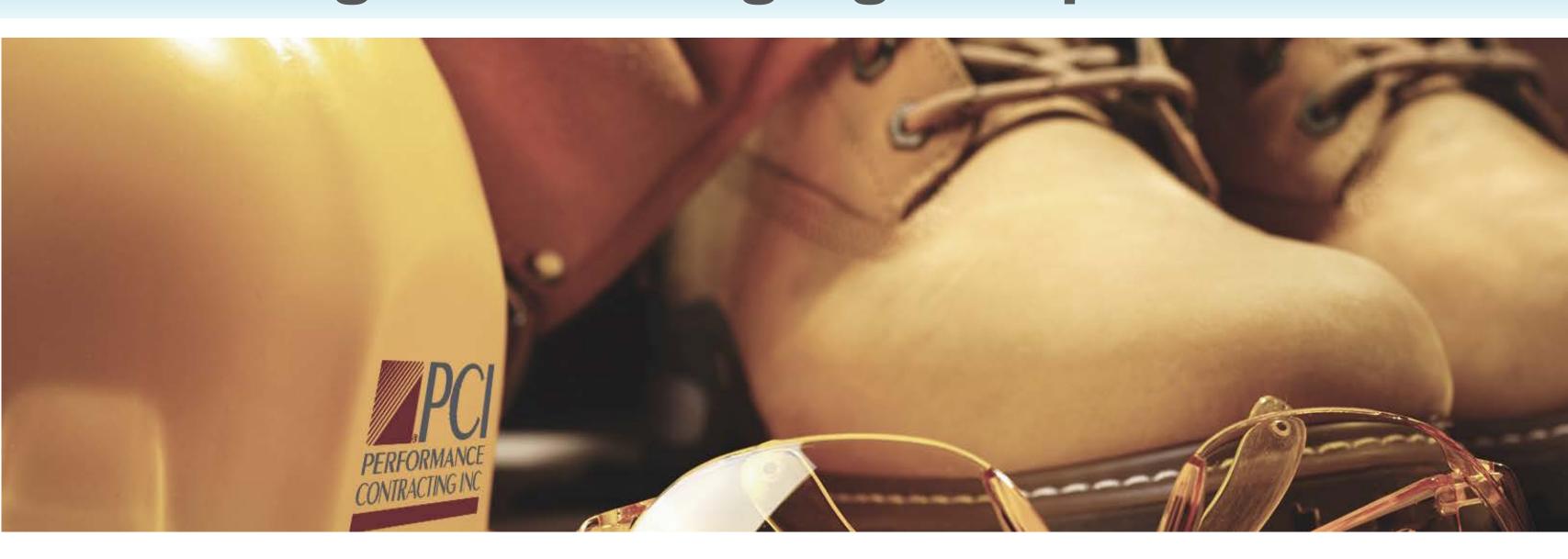
## Today's Talent: Attracting and Managing a Top Workforce





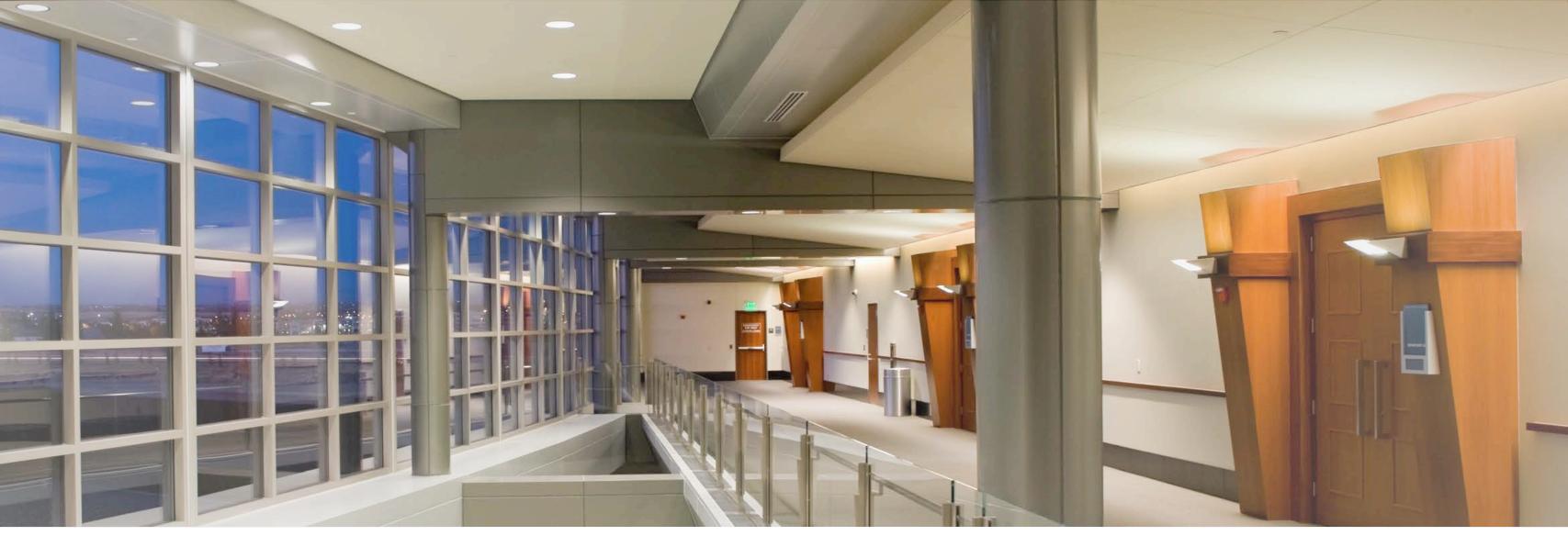


## **ABOUT TODAY**

LET'S DIVE IN.

- HR Transformation Then vs. Now
- Attract Top Talent
- Proactive Partnerships = Positive Results
- Diversity & Inclusion





HR TRANSFORMATION: THEN VS. NOW

#### HR TRANSFORMATION



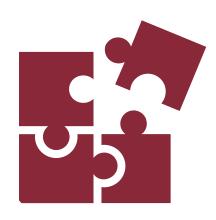


Understanding our employees' needs and providing a top-notch experience for our people.



Compliance

Preserving our company through robust compliance program implementation.



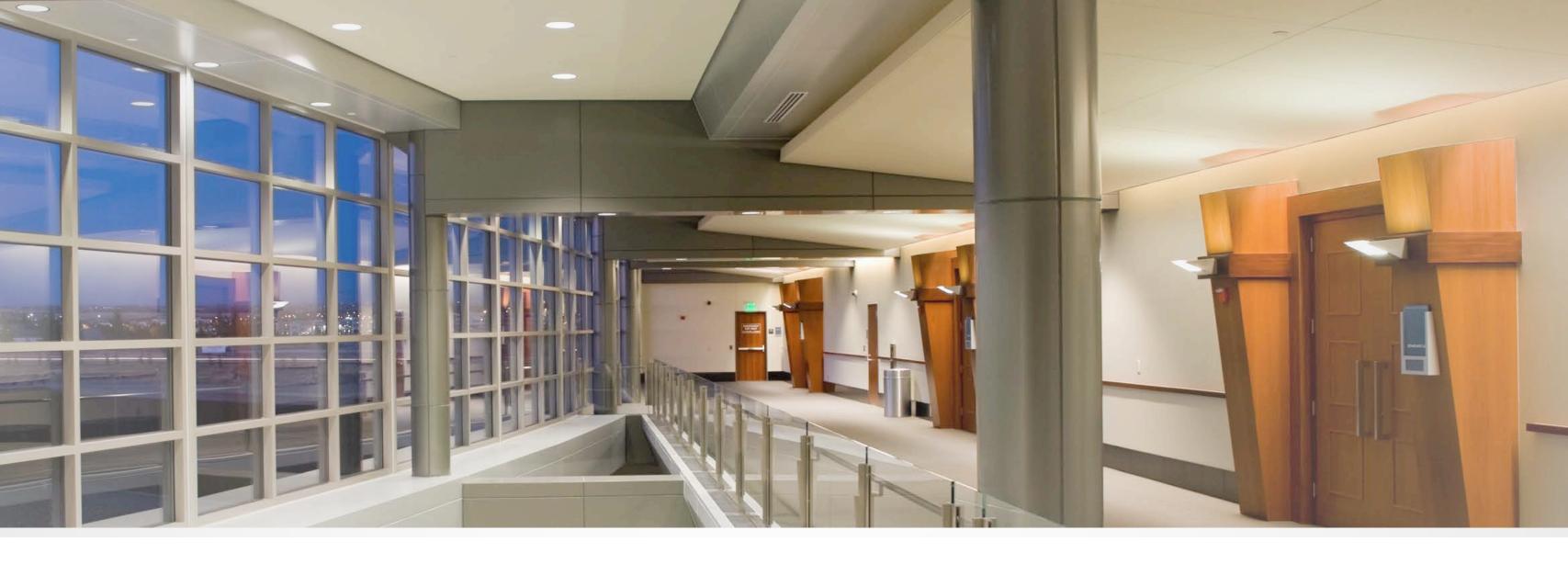
Data & Analytics

Leveraging technology to analyze data and measure success on new processes and procedures.

#### PEOPLE FIRST.

"Our people come first. I truly believe that they are the biggest differentiator between us and everybody else. The power of Performance Contracting is in our people."

- Bill Massey, CEO & President



## ATTRACT TOP TALENT.

#### ATTRACT TOP TALENT.

#### HERE IS OUR TOP FIVE.

- 1. Internship Program
- 2. Mentorship Programs
- 3. Employee Referral Programs
- 4. Community Outreach
- 5. Diversity & Inclusion



#### ATTRACT TOP TALENT.

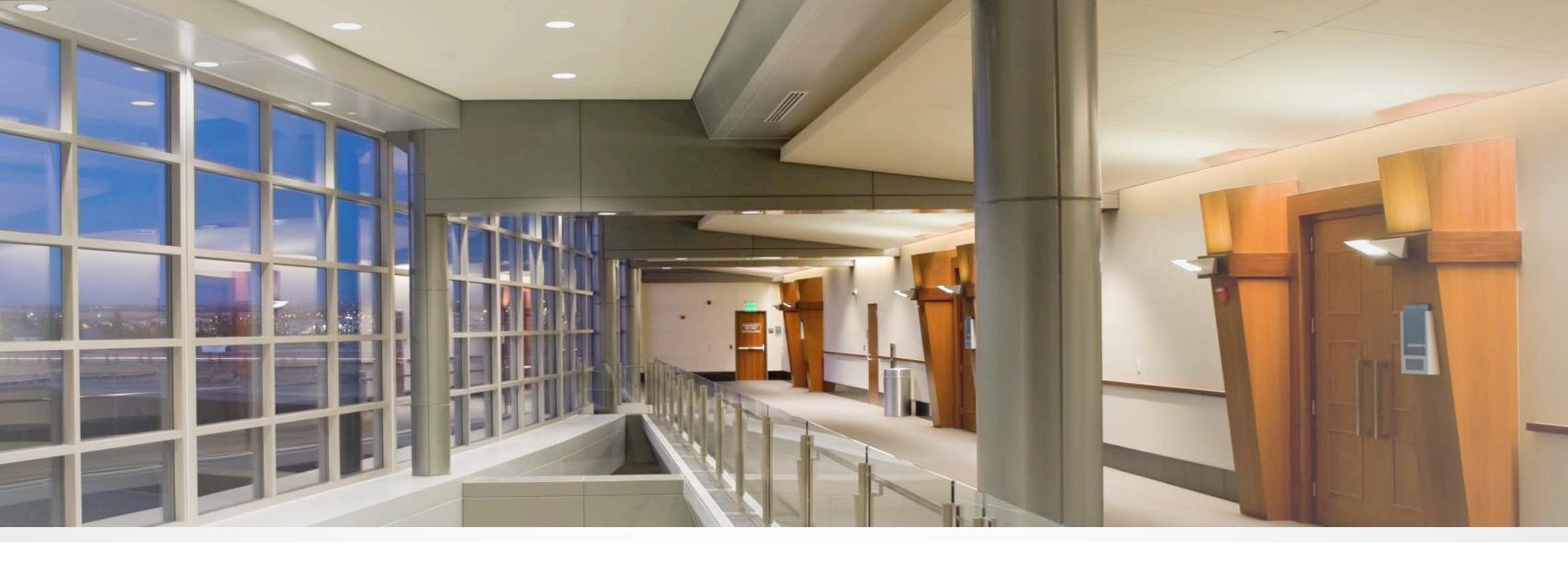






"Great vision without great people is irrelevant."

- Jim Collins



## PROACTIVE PARTNERSHIPS. POSITIVE RESULTS.





#### PROACTIVE PARTNERSHIPS

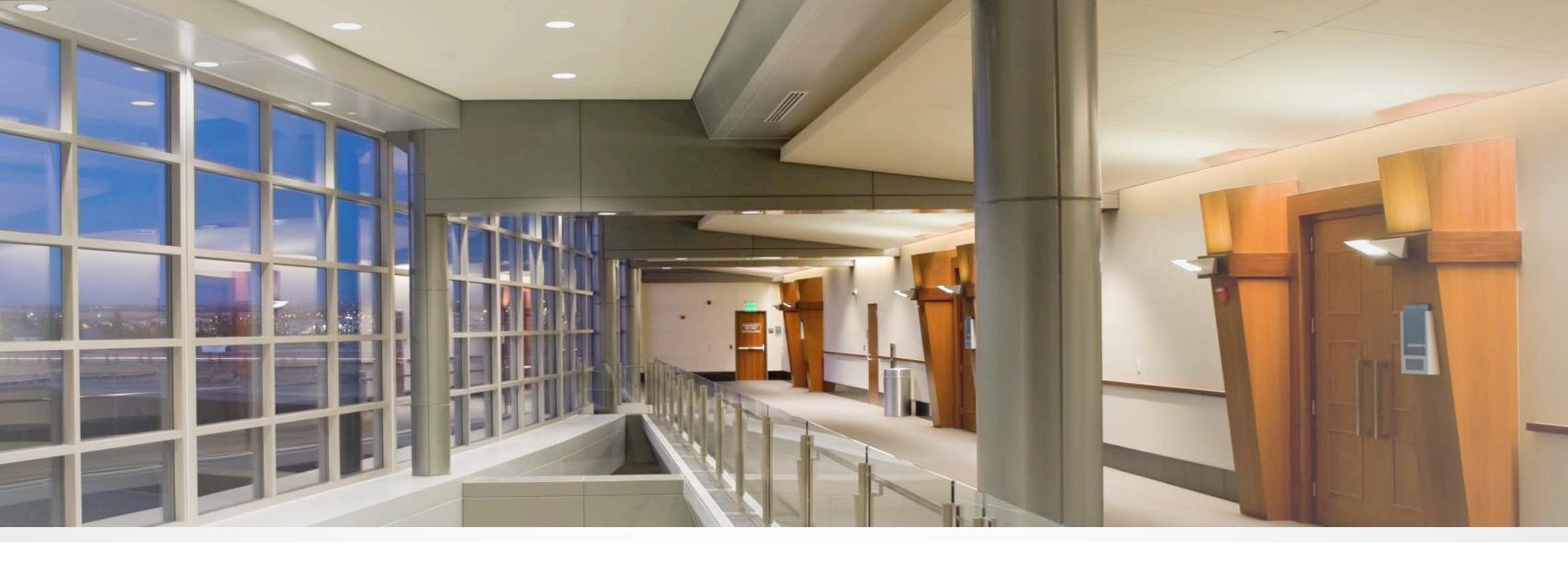
HOW HR CAN POSITIVELY IMPACT BUSINESS RESULTS

- Staff HR team effectively.
- Hold focus group discussions.
- Develop employees and promote cross-training.
- Leverage technology to improve efficiencies.
- Centralize HR function.

BE PROACTIVE.

"Don't wait for your ship to come in, swim out to it."

-Cathy Hopkins



## DIVERSITY & INCLUSION.



#### **DIVERSITY:**

The mixture of differences and similarities, which includes values, experiences, behaviors, beliefs, and background.

#### **INCLUSION:**

The degree to which diverse individuals are able to participate fully in decision-making processes and contribute to the success of the organization.

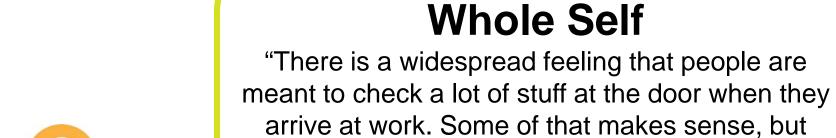
#### LEAD WITH INCLUSION.

#### FOUR PILLARS OF INCLUSION

#### **Psychological Safety**

"A belief that the team will not embarrass, reject, or punish someone for speaking up with ideas, questions, concerns, or mistakes."

– Amy Edmonson



there's a risk of having people feel diminished or unable to contribute fully." – MB Brewer



"A diverse mix of voices leads to better discussions, decisions, and outcomes for everyone." – Sundar Pichai



#### Belonging

"We must establish a personal connection with each other. Connection before content. Without relatedness, no work can occur." – Peter Block

#### **DIVERSITY & INCLUSION**



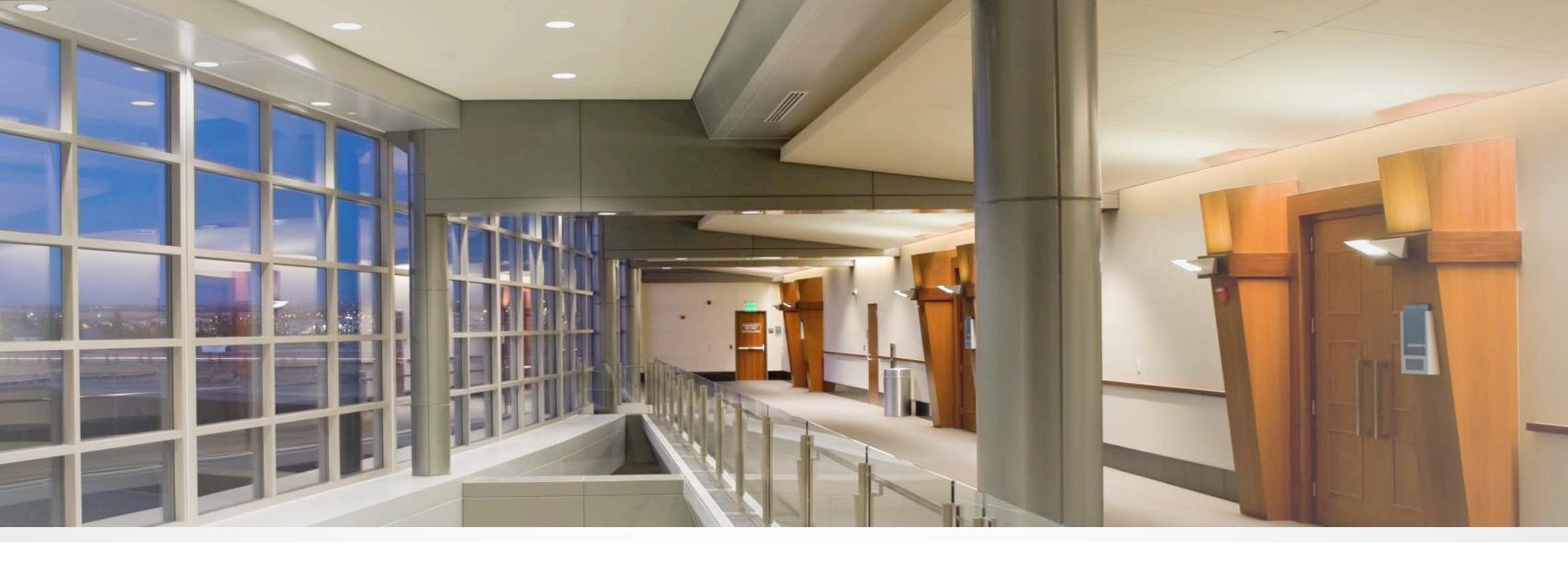


# CEO ACT!ON FOR DIVERSITY&INCLUSION









ASK A QUESTION.



#### **ROBYN KAVANAGH**

DIRECTOR, HUMAN RESOURCES

### CECILY BEE

MANAGER,
EMPLOYMENT, DIVERSITY & INCLUSION

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